

2017 INVESTMENT MANAGEMENT CONFERENCE NEW YORK

Developments in Private Funds and Separate Accounts

Todd W. Betke, Washington, D.C.
Edward Dartley, New York
Bruce W. MacLennan, New York
Cary Meer, New York and Washington, D.C.
Adam J. Tejeda, New York
October 18, 2017

OVERVIEW OF PRESENTATION

- Developments in Seeding Arrangements
- Changes in Fund Terms
- Foreign Fund Developments
- Custody Rule Issues
- New Form ADV
- CFTC Update Regulation 4.13(a)(4) Reinstatement Status
- Partnership Representative



Developments in Seeding Arrangements



DEVELOPMENTS IN SEEDING ARRANGEMENTS – OVERVIEW

- Seeding Arrangements Generally Involve One or More Seeding Investors:
 - Making a Significant Capital Commitment to a Fund Manager at the Initial Closing of the Fund
 - Assisting with Fund Structuring Issues and Proposing Market Terms and Conditions
 - Assisting with Fundraising and LP Introductions
 - Providing Financing to the Manager for Startup Costs
 - Receiving Certain Economic Benefits in the Initial Fund and in Certain Subsequent Funds

DEVELOPMENTS IN SEEDING ARRANGEMENTS – ECONOMIC BENEFITS

- Seeding Investors Generally Receive:
 - The Right to Invest in the Initial Fund and Certain Subsequent Funds on a No-Fee, No-Carry Basis
 - The Right to Receive a Share of the Management
 Fee and Other Income of the Management Company
 - The Right to Receive a Share of Carried Interest Payable to the General Partner
 - Governance Rights (including LP Advisory Board and Investment Committee Participation as well as Decisionmaking at GP and Manager Level)

DEVELOPMENTS IN SEEDING ARRANGEMENTS – ADDITIONAL ISSUES

- Commitments from Seeding Investors may be Subject to a Sliding Scale or "Ratchet"
- Seeding Investors may have the Right to bring in Additional "Introduced Investors" upon Preferential Terms
- Seeding Investors may have Put Options, Drag and Tag Rights and other Similar Rights with respect to their Interests in the GP and Manager



Changes in Fund Terms

0 1 0 1 0 1 0 0 0 1 0 1 0 1 1

CHANGES IN FUND TERMS – HEDGE FUNDS

- Fees, Expenses and MFNs
 - Performance allocation (typically 20% but may be lower or higher); often with a hurdle
 - Classes for seed/founding investors
 - Management fee (need to be competitive; 1-2% depending on strategy and manager's overhead)
 - Break points for performance allocation and management fees
 - Discounts for worse liquidity
 - Expenses (clear disclosure what is expensed back to the fund and what management fee should cover)
 - Service providers should be paid directly by the fund and amount clearly disclosed to avoid any conflicts where the manager is incentivized to pick the cheapest provider
 - MFNs: Usually depend on size of investment; can apply across multiple funds
- Key Man and Skin in the Game

CHANGES IN FUND TERMS – PRIVATE EQUITY

- Basic Terms Remain Constant
 - 2% Management Fee
 - 8% Preferred Return
 - 20% Carried Interest
- Some Negotiation Around the Margins
 - Fee and Carry Breaks for Lead Investors and/or Initial Closing Investors
 - Management Fee Stepdowns After Investment Period
 - Preferred Return Calculated on Investments vs. All Contributions
 - Convergence of European and U.S. Waterfalls
 - Carried Interest Subject to Escrow, Interim Clawbacks and Guarantees
- More Detailed Disclosure of Fund Expenses
- Restrictions on Reinvestments

CHANGES IN FUND TERMS – PRIVATE EQUITY

- Developments in Fund Structuring
 - Parallel and Feeder Fund Vehicles
 - Blocker Vehicles
 - Aggregator Vehicles
- Some New Developments Outside of LPAs
 - MFN Provisions in Side Letters Increasingly Complex
 - Co-Investment Opportunities are Key for Some LPs
 - Credit Lines Increasingly Common

Foreign Fund Developments

010101000101011100

FOREIGN FUND DEVELOPMENTS - PRC/HK

- Private Investment Fund Trends Examples
 - Beijing-based Insurance Company Sponsor
 - Cayman Islands private fund
 - Industry agnostic
 - HK-based Manager, First Fund
 - Cayman Islands private fund
 - Investment in mid-cap companies in the PRC and Vietnam
 - Investors drawn from HK, US, Australia, Japan, Singapore

FOREIGN FUND DEVELOPMENTS - PRC/HK

- Cryptocurrency Investment
 - Current Regulations PRC
 - 9/4/2017 Chinese regulators issue blanket ban on initial coin offerings (ICOs) and cryptocurrencies issued in ICOs
 - 7 financial regulators (including People's Bank of China, Ministry of Industry and Information Technology, and the China Banking Regulatory Commission) issued a joint decree stating that they deem crypto token sales to be "an unauthorized and illegal public financing activity"

FOREIGN FUND DEVELOPMENTS - PRC/HK

- Current Regulations HK
 - 9/5/2017 Hong Kong Securities and Futures
 Commission ("SFC") announced that cryptocurrencies
 issued in ICOs may be classified as securities,
 depending on how structured
 - Secondary trading (e.g., on exchanges) in cryptocurrencies may be subject to SFC licensing and conduct requirements

FOREIGN FUND DEVELOPMENTS – SINGAPORE

- Private Investment Fund Trends Examples
 - Aircraft Parts Leasing Finance
 - Offshore Private Fund
 - Singapore-based fund manager partnering with Singapore arm of French aircraft parts leasing operator
 - Investors initially from Japan, Singapore
 - Investment Bank Spinoff
 - Offshore Private Fund
 - Manager based in Singapore
 - Targeting investors from Singapore, US initially
 - Focused on B2B digital & advanced analytics 'scale-ups': "New Tech"

FOREIGN FUND DEVELOPMENTS – SINGAPORE

- Cryptocurrency Investments
 - Current Regulations
 - On August 1, the Monetary Authority of Singapore (MAS)
 declared that it would not regulate cryptocurrencies except in
 circumstances in which the cryptocurrency has evolved in
 complexity beyond a simple virtual currency
 - For example, cryptocurrencies structured as ownership interest units or security interests may be deemed securities and regulated as such
 - Virtual currency intermediaries that facilitate the buying or selling of virtual currencies and exchange platforms will be regulated as money-laundering and terrorist finance risks

FOREIGN FUND DEVELOPMENTS - JAPAN

- Private Investment Fund Trends Examples
 - Increasing interest in exchange-traded funds (currently fewer than 100 but number is growing)
 - Niche Structure: Proprietary investment fund for corporate group affiliates
 - Social media and tech corporates considering channeling investments through a dedicated offshore fund
 - LPs limited to corporate group affiliates
 - Fund managers installed as a unit in HQ company

FOREIGN FUND DEVELOPMENTS – JAPAN

- Cryptocurrency Investments
 - On 9/4/2017 (the same day China banned ICOs),
 Japan's Financial Services Agency ("FSA") approved
 11 companies to operate cryptocurrency exchanges
 - FSA currently reviewing 17 additional exchange license applications
 - Approved exchanges subject to regulation, including segregation of customer accounts and robust cybersecurity protections

FOREIGN FUND DEVELOPMENTS - JAPAN

- Following China's ban, Japan's largest bitcoin exchange, Coincheck, receiving avalanche of requests from Chinese startups to list tokens on Coincheck
- Since 4/1/2017, Japan has recognized bitcoin as legal tender and eliminated the consumption tax on purchases at bitcoin exchanges

FOREIGN FUND DEVELOPMENTS - BRAZIL

- Increased interest from U.S. investors
- Asset classes include hedge and closed-end fund strategies focused on venture/tech and private equity
- Limited appetite to invest in strategies with corruption risk - infrastructure
- Limited ability for some Brazilian funds to invest outside of Brazil

FOREIGN FUND DEVELOPMENTS - INDIA

 Tax and Regulatory Developments Clarify that "Unified Fund" Structure is Optimal

Increased use of Indian LLP as Fund Vehicle

 Mauritius Remains Offshore Jurisdiction of Choice for Channeling FDI in India



The Custody Rule

0101010000101011100

THE CUSTODY RULE - IN GENERAL

- Rule 206(4)-2
 - Unlawful for an adviser to have custody of client funds or securities unless certain requirements are met
 - Custody defined as "holding, directly or indirectly, client funds or securities, or having any authority to obtain possession of them"
 - Includes arrangements where the adviser is authorized or permitted to withdraw client funds or securities maintained with a custodian upon adviser's instruction to custodian

THE CUSTODY RULE - SLOA

- Investment Adviser Association Letter to SEC
 - Clarify whether an adviser has custody when it acts pursuant to a standing letter of authorization ("SLOA"), where client instructs a custodian to transfer funds to a designated third party upon future request of adviser
- SEC No-Action Letter
 - Such a SLOA imputes custody to the adviser
 - However, if such adviser does not obtain a surprise examination, the SEC will not recommend enforcement when 7 conditions are met
 - Adviser still required to meet other custody rule requirements and is custodian for AUM/ADV purposes

THE CUSTODY RULE - SLOA (CONTINUED)

- 7 Conditions to Avoid Surprise Examination for SLOA:
 - Client provides signed written instruction to custodian with third party information
 - Client authorizes adviser in writing to direct transfers to the third party
 - Custodian verifies the instruction
 - Client maintains ability to terminate or change the instruction
 - Adviser has no authority to designate or change any information about third party
 - Adviser maintains records showing that third party is not related to adviser
 - Custodian sends initial and annual confirmation to client
- Conditions are often not workable for advisers with multiple separate account clients
- Compliance
 - The SEC did not provide a definite timeline, but acknowledged it would take a reasonable period of time to implement compliance procedures
 - Form ADV, Item 9: After October 1, 2017, adviser should include client assets subject to a SLOA that result in custody

THE CUSTODY RULE – FURTHER SEC GUIDANCE

- Inadvertent Custody
 - Adviser may have custody where agreement between client and client's custodian authorizes adviser to disburse client funds or securities, even if prohibited by advisory agreement between adviser and client
 - SEC: Advisers can (1) draft a document to send to the custodian that limits authority to "delivery versus payment," notwithstanding custodial agreement, and (2) obtain client and custodian written consent that acknowledges arrangement
 - The SEC staff's view of what constitutes "delivery versus payment" may be more restrictive than previously understood
- Adviser Authority to Transfer Funds or Securities Between a Client's Accounts
 - Adviser's limited authority to transfer client's assets between client's accounts does not confer custody, provided that client's written authorization is given to both custodians and specifies accounts precisely

THE CUSTODY RULE – IMPLEMENTED

- Charles Schwab
 - Transfers between client accounts (first party)
 - To avoid custody, advisers can remove first party wire authority or retain signed client authorization with destination account details
 - Standing letters of authorization (third party)
 - Follow the 7 conditions in the SEC's no-action letter to avoid annual surprise examination
 - Schwab handling 6 of the 7 adviser must maintain records showing that third party is not related to adviser



New Form ADV

010101000101011100

SEC AMENDMENTS TO FORM ADV

- Compliance date of October 1, 2017
- Other-Than-Annual Amendments
 - Filing an other-than-annual amendment on or after October 1,
 2017 but before the next annual amendment is due
 - If a registrant does not have enough data to provide a complete response to a new or amended question in Item 5 or the Schedule D sections related to Item 5, the registrant may enter "0" as a placeholder and note that placeholder in the Miscellaneous Section of Schedule D
 - If a registrant cannot locate the Form D file number for a private fund or chooses to maintain anonymity of the fund, it may enter all nines on Schedule D, Section 7.B.(1) (e.g., 021-999999999)

SEC AMENDMENTS TO FORM ADV (CONTINUED)

- Collection of Information on Separately Managed Accounts ("SMAs")
 - Neither the Proposing Release nor the Adopting Release clarified the question of whether the SEC considers a "fund of one" a separately managed account for this purpose
- Will need to report annually (or annually with semi-annual data for RIAs with at least \$10 billion of regulatory assets under management ("RAUM") attributable to SMAs):
 - Percentage of RAUM attributable to SMAs in 12 broad asset categories (exchange-traded equities, U.S. government/agency bonds) (rather than 10 categories, as proposed)
 - Adopting Release added that advisers may use internal methodologies in determining how to categorize assets, and that investments in derivatives, funds and/or ETFs should be reported in those categories
 - Percentage of SMA assets invested in borrowings and in derivatives (increased reporting for advisers with \$10 billion or more of RAUM)
 - Identify custodians that account for at least 10% of RAUM attributable to SMAs and identify amount of RAUM at each custodian

SEC AMENDMENTS TO FORM ADV (CONTINUED)

- Information Regarding an Adviser's Business and Affiliations
- Includes:
 - Website addresses for social media platforms
 - Total number of advisory offices and information about the 25 largest offices
 - Whether CCO is employed or compensated by someone other than the adviser (or a related person)
 - If an adviser reports RAUM differently in Part 2A than in Part 1A, the adviser is required to check a box
 - Percentage of RAUM attributable to non-U.S. clients
 - RAUM of all "parallel managed accounts"
 - Additional information regarding sponsors of wrap fee programs
 - Whether the adviser limits sales of the fund to qualified clients (rather than reporting the percentage of private fund assets owned by qualified clients, as proposed)

SEC AMENDMENTS TO FORM ADV (CONTINUED)

- Umbrella Registration
 - Changes Form ADV to clarify which questions must be answered by the "filing adviser" and which questions must be answered by "relying advisers"
 - Reporting must be consistent with reporting on Form PF



CFTC Update – Regulation 4.13(a)(4) Reinstatement Status

0101000101011

REINSTATEMENT OF CFTC REGULATION 4.13(a)(4)

- AIMA Petition
- KISS Letters
- Additional Conditions:
 - SEC registration
 - Foreign



Partnership Representative



POST-2017 PARTNERSHIP AUDIT REGIME

- Tax matters partner is out; partnership representative ("PR") is in
 - PR does not have to be a partner
 - If PR is an entity, must name a "designated individual"
 - PR has <u>lots</u> of power
 - PR must have US address, phone number, and tax ID
 - Must be designated on each annual return

WHAT SHOULD MANAGERS/GPS DO?

LPA/LLCA

- Tax matters section should reserve most rights to manager acting as PR, subject to commercially reasonable discretion
 - PR should be fully indemnified
 - But consider unique needs of some investors always a business consideration
- Allocation of audit results to partners that caused an adjustment (due to compliance status, characteristics, etc.)
- New LPAs/LLCAs should have relevant provisions now usually no need to wait for final regulations (proposed regs currently available)
- Existing LPAs/LLCAs should be revised before end of 2018
- Ensure current W-9s, W-8s are on file likely to be even more important under the new regulations
- Reconsider choice of accounting firm?
 - Audits likely will be more frequent and more expensive going forward

K&L GATES